## UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY

In re: New England Motor Freight, Inc., et al.

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 12/30/2019-2/2/2020

#### MONTHLY OPERATING REPORT

File with Court and submit copy to United States Trustee within 20 days after end of month.

Submit copy of report to any official committee appointed in the case.

		Document		Affidavit/Supplement
REQUIRED DOCUMENTS	Form No.	Attached	Attached	Attached
Schedule of Cash Receipts and Disbursements	MOR-1	[DISB. 1], [DISB. 2], [C&D.1]		
Bank Reconciliation (or copies of debtor's bank reconciliations)	MOR-1a	Zip Folder - Bank Statements & Reconciliations		
Schedule of Professional Fees Paid	MOR-1b			
Copies of bank statements		Zip Folder - Bank Statements & Reconciliations		
Cash disbursements journals				
Statement of Operations	MOR-2	[FS.1]		
Balance Sheet	MOR-3	[FS.2]		
Status of Postpetition Taxes	MOR-4			D.C 2000 D.C 1000 D.C
Copies of IRS Form 6123 or payment receipt				
Copies of tax returns filed during reporting period				
Summary of Unpaid Postpetition Debts	MOR-4			
Listing of aged accounts payable	MOR-4	[AP.A]		
Accounts Receivable Reconciliation and Aging	MOR-5			
Debtor Questionnaire	MOR-5			

I declare under penalty of perjury (28 15 S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.

1/m/ ////

Signature of Authorized Individual\*

Printed Name of Authorized Individual

Title of Authorized Individual

<sup>\*</sup>Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

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#### SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS

Amounts reported should be per the debtor's books, not the bank statement. The beginning cash should be the ending cash from the prior month or, if this is the first report, the amount should be the balance on the date the petition was filed. The amounts reported in the "CURRENT MONTH - ACTUAL" column must equal the sum of the four bank account columns. The amounts reported in the "PROJECTED" columns should be taken from the SMALL BUSINESS INITIAL REPORT (FORM IR-1). Attach copies of the bank statements and the cash disbursements journal. The total disbursements listed in the disbursements journal must equal the total disbursements reported on this page. A bank reconciliation must be attached for each account. [See MOR-1 (CONT)]

Bank	Chase		CURREN	T MONTH	CUMULATIVE FILING TO DATE		
Account	7814		ACTUAL	PROJECTED	ACTUAL	PROJECTED	
CASH BEGINNING OF MONTH	\$0.00		\$0.00		\$3,930.50		
RECEIPTS			1				
Misc. Collections	0		0		403		
ACCOUNTS RECEIVABLE							
LOANS AND ADVANCES							
SALE OF ASSETS							
OTHER (ATTACH LIST)							
TRANSFERS (FROM DIP ACCTS)							
TOTAL RECEIPTS	\$0.00		\$0.00		\$0.00		
DISBURSEMENTS							
Office Supplies	0		0		0		
PAYROLL TAXES							
SALES, USE, & OTHER TAXES							
INVENTORY PURCHASES							
SECURED/ RENTAL/ LEASES							
INSURANCE							
ADMINISTRATIVE			0		731.5		
SELLING							
OTHER (ATTACH LIST)							
Account Transfer			0		3199		
TOTAL DISBURSEMENTS	\$0.00		\$0.00		\$3,930.50		
					,		
NET CASH FLOW	\$0.00		\$0.00		-\$3,930.50		
(RECEIPTS LESS DISBURSEMENTS)							
			1				
CASH - END OF MONTH	\$0.00		\$0.00		\$0.00		

<sup>\*</sup> COMPENSATION TO SOLE PROPRIETORS FOR SERVICES RENDERED TO BANKRUPTCY ESTATE

#### THE FOLLOWING SECTION MUST BE COMPLETED

DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES: (FROM CURRENT MONTH ACTUAL COLUMN)				
TOTAL DISBURSEMENTS	\$0.00			
LESS: TRANSFERS TO DEBTOR IN POSSESSION ACCOUNTS	\$0.00			
PLUS: ESTATE DISBURSEMENTS MADE BY OUTSIDE SOURCES (i.e. from escrow accounts)	\$0.00			
TOTAL DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES	\$0.00			

Case No. **19-12809** (JKS) (Jointly Administered)
Reporting Period: **12/30/2019-2/2/2020** 

#### BANK RECONCILIATIONS

Continuation Sheet for MOR-1

A bank reconciliation must be included for each bank account. The debtor's bank reconciliation may be substituted for this page.

Bank	Chase							
	7814							
Account BALANCE PER BOOKS	\$0	T		l	l	I	1	T
DALANCE PER BOOKS	\$0							
BANK BALANCE	\$0							
(+) DEPOSITS IN TRANSIT (ATTACH LIST)								
(-) OUTSTANDING CHECKS (ATTACH LIST)								
OTHER (ATTACH EXPLANATION)								
ADJUSTED BANK BALANCE *	\$0							
* Adjusted bank balance must equal								
balance per books								
DEPOSITS IN TRANSIT	Date	Amount	Data	Amount	Data	Amount	Doto	Amount
DEPOSITS IN TRANSIT	Date	Amount	Date	Amount	Date	Amount	Date	Amount
CHECKS OUTSTANDING	Ck. #	Amount	Ch. #	Amount	Ck. #	Amount	Ck. #	Amount
						1		
						-		
OTHER								
OTHER						-		
						1		

Case No. **19-12809 (JKS) (Jointly Administered)**Reporting Period: **12/30/2019-2/2/2020** 

#### SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID

This schedule is to include all retained professional payments from case inception to current month.

		Amount		Che	eck	Amou	unt Paid	Year-T	o-Date
Payee	Period Covered	Approved	Payor	Number	Date	Fees	Expenses	Fees	Expenses
		-							

Case No. **19-12809** (JKS) (Jointly Administered) Reporting Period: **12/30/2019-2/2/2020** 

#### STATEMENT OF OPERATIONS

(Income Statement)

The Statement of Operations is to be prepared on an accrual basis. The accrual basis of accounting recognizes revenue when it is realized and expenses when they are incurred, regardless of when cash is actually received or paid.

		Cumulative
REVENUES	Month	Filing to Date
Freight Revenue	\$0	\$0
EFW-HESS	\$0	\$0
Other Operating Revenue	\$0	\$0
Net Revenue	\$0	\$0
OPERATING EXPENSES		
Salaries - Supervisors	\$0	\$0
Salaries & Wages	\$0	\$0
Miscellaneous Paid Time Off	\$0	\$0
Other Fringes	\$0	\$0
Operating Supplies	\$0	\$0
General Supplies & Expenses	\$0	\$1,134
Operating Taxes & Licenses	\$0	\$0
Insurance	\$0	\$0
Communication & Utilities	\$0	\$0
Depreciation & Amortization	\$0	\$0
Revenue Equipment Rentals	\$0	\$0
Building Rentals	\$0	\$0
Professional Fees	\$0	\$0
Bad Debt Expense	\$0	\$0
Miscellaneous Expense	\$0	\$0
Total Expenses	\$0	\$1,134
Net Profit (Loss) Before Other Income & Expenses	\$0	-\$1,134
OTHER INCOME AND EXPENSES		
Interest Income	\$0	\$0
Interest Expense	\$0	\$0
Sundry Deductions	\$0	\$0
Gain (Loss) from Sale of Assets	\$0	\$0
TOTAL OTHER INCOME (DEDUCTIONS)		
Provision For Income Taxes	\$0	\$0
Net Profit (Loss)	\$0	-\$1,134

Check

Case No. **19-12809** (JKS) (Jointly Administered) Reporting Period: **12/30/2019-2/2/2020** 

#### BALANCE SHEET

The Balance Sheet is to be completed on an accrual basis only. Pre-petition liabilities must be classified separately from postpetition obligations.

	BOOK VALUE AT END OF	BOOK VALUE ON
ASSETS	CURRENT REPORTING MONTH	PETITION DATE
CURRENT ASSETS	CORREST REPORTED STORY	TEITION BATE
Cash and cash equivalents		\$3,931.00
Accounts receivable, customers and interline, net		70,7000
Receivables, taxes and others		
Notes and loans receivable, stockholders and affiliates, net		
Materials and supplies inventories		
Prepaid insurance claims		
Prepayments and other deferred charges		
Refundable income taxes	\$2,000.00	
TOTAL CURRENT ASSETS	\$2,000.00	\$3,931.00
PROPERTY AND EQUIPMENT	Ψ2,000.00	φ5,251.00
Revenue equipment	T	
Miscellaneous equipment		
Computer and office equipment		
Service cars and equipment		
Leasehold improvements		
Land and Building		
TOTAL PROPERTY & EQUIPMENT	\$0.00	\$0.00
TOTAL I ROLERTI & EQUII MENI	\$0.00	\$0.00
Less accumulated depreciation and amortization		
OTHER ASSETS		
Security and other deposits		
Notes receivable, stockholders' insurance premiums		
Trotes receivable, stockholders insurance premiums	\$0.00	\$0.00
	40100	Ψ0100
TOTAL ASSETS	\$2,000.00	\$3,931.00
TOTAL ASSETS	\$2,000.00	\$3,931.00
TOTAL ASSETS	\$2,000.00 BOOK VALUE AT END OF	\$3,931.00 BOOK VALUE ON
TOTAL ASSETS  LIABILITIES AND OWNER EQUITY		·
	BOOK VALUE AT END OF	BOOK VALUE ON
LIABILITIES AND OWNER EQUITY	BOOK VALUE AT END OF	BOOK VALUE ON
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)	BOOK VALUE AT END OF CURRENT REPORTING MONTH	BOOK VALUE ON PETITION DATE
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline	BOOK VALUE AT END OF CURRENT REPORTING MONTH	BOOK VALUE ON PETITION DATE
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates	BOOK VALUE AT END OF CURRENT REPORTING MONTH	BOOK VALUE ON PETITION DATE
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00	BOOK VALUE ON PETITION DATE -\$3,120.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00	BOOK VALUE ON PETITION DATE -\$3,120.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00	BOOK VALUE ON PETITION DATE -\$3,120.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00	BOOK VALUE ON PETITION DATE -\$3,120.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00	BOOK VALUE ON PETITION DATE -\$3,120.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00	BOOK VALUE ON PETITION DATE -\$3,120.00 -\$1,434,029.00
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Notes and loans payable, stockholders and affiliates Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00	BOOK VALUE ON PETITION DATE -\$3,120.00 -\$1,434,029.00
LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Notes and loans payable, stockholders and affiliates Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities TOTAL POSTPETITION LIABILITIES LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00	BOOK VALUE ON PETITION DATE -\$3,120.00 -\$1,434,029.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00	BOOK VALUE ON PETITION DATE -\$3,120.00 -\$1,434,029.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00	BOOK VALUE ON PETITION DATE -\$3,120.00 -\$1,434,029.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion  Other long-term liabilities	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00  -\$1,437,946.00	BOOK VALUE ON PETITION DATE  -\$3,120.00  -\$1,434,029.00  -\$1,437,149.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion  Other long-term liabilities	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00  -\$1,437,946.00	BOOK VALUE ON PETITION DATE  -\$3,120.00  -\$1,434,029.00  -\$1,437,149.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  TOTAL PRE-PETITION LIABILITIES	-\$1,434,826.00 -\$1,437,946.00 -\$0.00	BOOK VALUE ON PETITION DATE  -\$3,120.00  -\$1,434,029.00  -\$1,437,149.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  TOTAL PRE-PETITION LIABILITIES	-\$1,434,826.00 -\$1,437,946.00 -\$0.00	BOOK VALUE ON PETITION DATE  -\$3,120.00  -\$1,434,029.00  -\$1,437,149.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  TOTAL PRE-PETITION LIABILITIES  TOTAL PRE-PETITION LIABILITIES	-\$1,434,826.00 -\$1,437,946.00 -\$0.00	BOOK VALUE ON PETITION DATE  -\$3,120.00  -\$1,434,029.00  -\$1,437,149.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Other long-term liabilities  TOTAL PRE-PETITION LIABILITIES  TOTAL PRE-PETITION LIABILITIES  OWNER EQUITY  Capital Stock	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00  -\$1,437,946.00  \$0.00	BOOK VALUE ON PETITION DATE  -\$3,120.00  -\$1,434,029.00  -\$1,437,149.00  \$0.00  -\$1,437,149.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  TOTAL PRE-PETITION LIABILITIES  TOTAL LIABILITIES  OWNER EQUITY  Capital Stock  Retained earnings	BOOK VALUE AT END OF CURRENT REPORTING MONTH  -\$3,120.00  -\$1,434,826.00  -\$1,437,946.00  \$0.00  -\$1,437,946.00	\$0.00 \$1,447,149.00 \$1,441,080.00

\$0.00

Case No. **19-12809 (JKS) (Jointly Administered)**Reporting Period: **12/30/2019-2/2/2020** 

#### STATUS OF POSTPETITION TAXES

The beginning tax liability should be the ending liability from the prior month or, if this is the first report, the amount should be zero. Attach photocopies of IRS Form 6123 or payment receipt to verify payment or deposit of federal payroll taxes. Attach photocopies of any tax returns filed during the reporting period.

	Beginning Tax Liability	Amount Withheld or Accrued	Amount Paid	Date Paid	Check No. or EFT	Ending Tax Liability
Federal						
Withholding						
FICA-Employee						
FICA-Employer						
Unemployment						
Income						
Other:						
Total Federal Taxes						
State and Local						
Withholding						
Sales						
Excise						
Unemployment						
Real Property						
Personal Property						
Other:						
Total State and Local						
Total Taxes						

#### SUMMARY OF UNPAID POSTPETITION DEBTS

Attach aged listing of accounts payable.

	Number of Days Past Due					
	Current	0-30	31-60	61-90	Over 90	Total
Accounts Payable						
Wages Payable						
Taxes Payable						
Rent/Leases-Building						
Rent/Leases-Equipment						
Secured Debt/Adequate Protection Payments						
Professional Fees						
Amounts Due to Insiders*						
Other:						
Other:						
Total Postpetition Debts						

Case No. **19-12809 (JKS) (Jointly Administered)**Reporting Period: **12/30/2019-2/2/2020** 

#### ACCOUNTS RECEIVABLE RECONCILIATION AND AGING

Accounts Receivable Reconciliation	Amount
Total Accounts Receivable at the beginning of the reporting period	
+ Amounts billed during the period	
- Amounts collected during the period	
Total Accounts Receivable at the end of the reporting period	\$0
Accounts Receivable Aging	Amount
0 - 30 days old	
31 - 60 days old	
61 - 90 days old	
91+ days old	
Total Accounts Receivable	\$0
Amount considered uncollectible (credits)	
Accounts Receivable (Net)	\$0

#### DEBTOR QUESTIONNAIRE

Must be completed each month	Yes	No
<ol> <li>Have any assets been sold or transferred outside the normal course of business this reporting period? If yes, provide an explanation below.</li> </ol>		Х
<ol><li>Have any funds been disbursed from any account other than a debtor in possession account this reporting period? If yes, provide an explanation below.</li></ol>		Х
<ol><li>Have all postpetition tax returns been timely filed? If no, provide an explanation below.</li></ol>	Х	
4. Are workers compensation, general liability and other necessary insurance coverages in effect? If no, provide an explanation below.	Х	
5. Has any bank account been opened during the reporting period? If yes, provide documentation identifying the opened account(s). If an investment account has been opened provide the required documentation pursuant to the Delaware Local Rule 4001-3.		Х

# Apex Logistics Bank Reconciliation January 2020 1011 7010 - BONY ACCT 6106677814

	Bank Statement Date: 1/31/2020	
Balance as per bank Les	ss Outstanding checks	\$0.00 \$0.00
Adjusted Bank balance		\$0.00
Balance as per G/L		\$0.00
General Ledger as of	01/31/20	\$0.00
Difference		\$0.00

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JPMorgan Chase Bank, N.A. P O Box 182051 Columbus, OH 43218-2051

ELIZABETH NJ 07201-2958

December 28, 2019 through January 31, 2020 Account Number: 000006106677814

#### **Customer Service Information**

If you have any questions about your statement, please contact your Customer Service Professional.

00053650 WBS 802 211 03220 NNNNNNNNNN 2 000000000 86 0000 APEX LOGISTICS INC DEBTOR IN POSSESSION --1-71 NORTH AVE E



### Commercial Checking

#### Summary

Ending Ledger Balance	-	\$0.00	
Checks Paid	0	\$0.00	
Withdrawals and Debits	0	\$0.00	
Deposits and Credits	0	\$0.00	
Opening Ledger Balance	Number	Market Value/Amount \$0.00	Shares

Your service charges, fees and earnings credit have been calculated through account analysis.

Please examine this statement of account at once. By continuing to use the account, you agree that: (1) the account is subject to the Bank's deposit account agreement, and (2) the Bank has no responsibility for any error in or improper charge to the account (including any unauthorized or altered check) unless you notify us in writing of this error or charge within sixty days of the mailing or availability of the first statement on which the error or charge appears.

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New England Motor Freight, Inc. Open A/P Reconcillation For the period: Jan 2020

	NEMF	EFW		Apex	NEWT	Carrier	NEMF Logistics	JANS Leasing	
	CO - 01	CO - 04	CO - 06	CO - 10	CO - 12	CO - 15	CO - 30	CO - 50	TOTALS
As per Open A/P Report	9,538,639.70	78,414.96	-	(3,120.00)	458,424.19	205,929.90	8,756.87	-	10,287,045.62
Less Intercompany									
NEMF - 18475		(2,544.57)			(128,849.45)				(131,394.02)
EFW - 9066	(249,286.83)					(196,143.69)			(445,430.52)
Phoenix - 20622									-
Apex -14338									-
NEWT - 4850									-
Carrier - 20523	(9,413.53)								(9,413.53)
Canadian exchange									-
EFW - 73109	(189,176.00)								(189,176.00)
Prepaid Rent	-								
Future voids	-								-
Adjusted Open A/P	9,090,763.34	75,870.39	-	(3,120.00)	329,574.74	9,786.21	8,756.87	-	9,511,631.55
General Ledger	9,090,763.34	75,870.39	-	(3,120.00)	329,574.74	9,786.21	8,756.87	-	9,511,631.55
Variance	-	-	-	-	-	-	-	-	-

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Post Petition AP Aging

	\$5,346,042	\$0	\$61,407	\$151,207	\$51,277	\$5,082,150
Company	Total	Current	31-60	61-90	91-120	121+
01	\$4,861,113	\$0	\$61,407	\$151,207	\$51,277	\$4,597,221
04	\$53,584	\$0	\$0	\$0	\$0	\$53,584
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$224,164	\$0	\$0	\$0	\$0	\$224,164
15	\$198,424	\$0	\$0	\$0	\$0	\$198,424
30	\$8,757	\$0	\$0	\$0	\$0	\$8,757
50	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Tota</b>	\$5,346,042	\$0	\$61,407	\$151,207	\$51,277	\$5,082,150

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Post Petition AP Aging - Professional Fees

<u> </u>	\$163,814	\$0	\$50,059	\$40,124	\$32,516	\$41,115
Company	Total	Current	31-60	61-90	91-120	121+
01	\$163,814	\$0	\$50,059	\$40,124	\$32,516	\$41,115
04	\$0	\$0	\$0	\$0	\$0	\$0
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$0	\$0	\$0	\$0	\$0	\$0
15	\$0	\$0	\$0	\$0	\$0	\$0
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Tota</b>	\$163,814	\$0	\$50,059	\$40,124	\$32,516	\$41,115

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Post Petition AP Aging - Insiders

	\$1,134,293	\$0	\$0	\$934	\$0	\$1,133,359
Company	Total	Current	31-60	61-90	91-120	121+
01	\$871,042	\$0	\$0	\$934	\$0	\$870,109
04	\$2,545	\$0	\$0	\$0	\$0	\$2,545
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$64,562	\$0	\$0	\$0	\$0	\$64,562
15	\$196,144	\$0	\$0	\$0	\$0	\$196,144
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Tota</b>	\$1,134,293	\$0	\$0	\$934	\$0	\$1,133,359

## Case 19-12809-JKS Doc 1208 Filed 03/16/20 Entered 03/16/20 18:33:53 Desc Main Doc 1208 Filed 03/16/20 Entered 03/16/20 18:33:53 Desc Main

Accounts at JPMorgan Chase Cash balance as of 01/31/20

Company	Acc no	Description	Opening Balance 12/28	Inter-Company Funding	Debits	Credits	Closing Balance 1/31
Apex Logistics	7814	Operating	\$ -				\$ -
Carrier Industries	5861	Operating	316,055.83				316,055.83
Eastern Freightways	3262	Operating	3,904,340.18		(49.46)	8,145.44	3,912,436.16
Eastern Freightways	7901	Penske funding	-				-
Eastern Freightways	1222	EFW Estes proceeds	5,958,117.35				5,958,117.35
Hollywood Solar	505	Operating	-				-
Jans Leasing	7911	Operating	-				-
NEMF	8770	401K funding	-				-
NEMF	3180	Credit card receipts	74,305.53		(29.95)		74,275.58
NEMF	5162	Legal Counsel account	911.95				911.95
NEMF	6365	Operating	1,910,500.51	(353,448.78)	(1,492,980.56)	375,498.04	439,569.21
NEMF	7555	ACH debit transfers	1,305.13	10,611.21	(11,916.34)		0.00
NEMF	5726	Accounts Payable ZBA	-	304,256.59	(304,256.59)		-
NEMF	671	Payroll checks ZBA	-	38,580.98	(38,580.98)		-
NEMF	7245	Payroll Direct Deposit ZBA	-				-
NEMF	7600	Payroll Executive ZBA	-				-
NEMF	7312	UHC benefit funding	-				-
NEMF	5661	Utilitiy Deposits	142,985.00				142,985.00
NEMF Logisitcs	9217	Operating	32,764.00				32,764.00
NEMF World Transport	9183	Operating	218,115.17		(46.52)		218,068.65
Equipment sale proceeds	3062	Auction escrow	116,385.00				116,385.00
WARN Act cash payout	1659	Auction escrow	-				-
Myar	7261	Operating	-				-
United Express Solar	8236	Operating	-				-
			\$ 12,675,785.65	\$ -	\$ (1,847,860.40)	\$ 383,643.48	\$ 11,211,568.73

Cash Disbursements - January 2020 #5726

Row Labels	<b>Sum of Gross Amount</b>			
1	\$304,256.59			
Company Cars	\$3,453.99			
Income Tax Withheld	\$136.70			
Insurance - PLPD	\$60,385.74			
Labor - Security	\$962.29			
Misc Professional Fees	\$131,820.57			
Miscellaneous	\$2,936.87			
Norwin School Tax	\$42.00			
Office Supplies	\$4,369.00			
State Unemployment Tax	\$1,154.84			
Telecommunications	\$5,498.98			
Terminal Expense	\$66,428.52			
Terminal Repairs	\$1,504.00			
Utilities	\$25,487.69			
Vehicle Maintenance	\$75.40			
(blank)				
<b>Grand Total</b>	\$304,256.59			

#### NEMF Main Operating Account #6365

Row Labels	Sum of Gross Amount
1	\$1,492,981.06
Misc Professional Fees	\$1,393,296.56
Miscellaneous	\$69,539.00
Office Supplies	\$30,145.50
(blank)	
<b>Grand Total</b>	\$1,492,981.06

#### NEMF Disbursements - Account #7555

Row Labels	Sum of Gross Amount
1	\$11,916.34
FICA	\$344.04
FICA Employer	\$344.03
FUTA	\$2,718.38
Income Tax Withheld	\$617.06
State Unemployment Tax	\$6,228.13
Taxes	\$1,065.03
Miscellaneous	\$599.67
(blank)	
<b>Grand Total</b>	\$11,916.34

#### **Eastern Disbursements**

Row Labels	Sum of Gross Amount	
4		49.46
PRO FEES OTHER (blank)		49.46
<b>Grand Total</b>		49.46

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#### **NEWT Disbursements**

Row Labels	Sum of Gross Amount
12	\$46.52
A/P SDI W/H-PUERTO RICO	\$4.15
ACCRUED SDI/UC-PUERTO RICO	\$42.37
Grand Total	\$46.52

RUN DATE 3/02/20 RPTWTR-100XXXXX C 1984-1995 New England Motor Freight REPORT WRITER REQUEST Case 19-12809-JKS DYNDO GET 208 S. Filed 03/16/20 Entered 03/16/20 18:33:53 Desc Main RPTEXPRT 101596

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REPORT OPTIONS REPORT REQUESTED BY: OR ROUTE REPORT TO:

REQUESTED BY CRT: KROTULISA1

JOB#: 634914

AT: 3/02/20 13:16:55

REPORT NAME: PANDL REPORT #:

RUN REPORT FOR YEAR: 2020 PERIOD: 1

SPECIAL REPORT TEXT:

REPORT DATE: 01/31/20

FROM Company: 01 TO Company: 50

FROM Location: 01 TO Location: 99 CONSOLIDATED

RUN REQUEST: CONSOLIDATE Location

COMPUTE PERIOD END DATE FROM: REPORT RUN DATE

INCLUDE ACCRUALS: INCLUDE ALLOCATION ENTRIES: NO INCLUDE INCREMENTAL ENTRIES: NO INCLUDE REPORT ENTRIES: INCLUDE ELIMINATION ENTRIES: NO

PRINT NO DATA ITERATIVE LINES: NO

PRINT NO DATA REPORTS:

RESET PAGE NUMBER: AT THE BEGINNING OF THIS REPORT

HEADING OPTIONS: PRINT REPORT NAME; PRINT THE PAGE NUMBER; PRINT THE RUN DATE

PRINT THE RUN TIME

SPOOL OPTIONS

NUMBER OF COPIES TO PRINT:

PLACE THIS REPORT IN ONE OUTPUT FILE: NO

PRINT ON FORM #: FINANCE1 ALIGN FORM: NO

WIDTH OF REPORT IN COLUMNS: 198 HOLD REPORT FROM PRINTING: YES NO SAVE REPORT AFTER PRINTING:

OUTPUT QUEUE/LIBRARY: QGPL/GLPRINT

CHARACTERS PER INCH ACROSS: 15 LINES PER INCH DOWN: MAXIMUM NUMBER OF LINES PER PAGE: 66 OVERFLOW LINE ON A PAGE: 280 PRINT FONT: PRINT QUALITY: \*STD PAGE ROTATION: \*DEVD

REPORT FORMAT:

PAGE

RUN TIME 13:17:35

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PANDL

RUN DATE-03/02/20

NEW ENGLAND MOTOR FREIGHT, INC

	CURRENT-PERIOD  AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					MINOUNI			
FREIGHT REVENUE					34,513,759.48	96.20-	- 34,513,759.48	96.20-
EFW-HESS								•
OTHER OPERATING REVENUE					1,363,019.22	3.80-	_ 1,363,019.22	3.80-
TOTAL REVENUES					35,876,778.70	100.00	35,876,778.70	100.00
EXPENSES								,
SALARIES-SUPERVISORS					3,727,561.90		, ,	
SALARIES & WAGES					12,869,590.95		, ,	
MISCELLANEOUS PAID TIME OFF					1,015,289.27		, ,	
OTHER FRINGES	6,336.34-	-	6,336.34	.=	7,702,587.44		7,702,587.44	21.47
OPERATING SUPPLIES-EXPENSES	12,807.06		12,807.06		6,270,404.24	17.48	6,270,404.24	17.48
GENERAL SUPPLIES & EXPENSES	47,847.89		47,847.89		303,476.31	.85	303,476.31	.85
OPERATING TAXES & LICENCES	80,646.00-	,-	80,646.00-	,-	1,085,814.14	3.03	1,085,814.14	3.03
INSURANCE	66,485.91	-	66,485.91	-	340,741.94	.95	340,741.94	.95
COMMUNICATIONS & UTILITIES	7,155.50	7	7,155.50	ı	412,052.88	1.15	412,052.88	1.15
DEPRECIATION & AMORTIZATION					1,527,376.66	4.26	1,527,376.66	4.26
REVENUE EQUIPMENT RENTALS					587,360.80	1.64	587,360.80	1.64
BUILDING RENTALS					764,416.84	2.13	764,416.84	2.13
PROFESSIONAL FEES	1,009,907.80	J	1,009,907.80	J	602,856.48			
BAD DEBT EXPENSE	19,859.91-		19,859.91-		281,932.91-			
MISCELLANEOUS EXPENSE	·				<u> </u>			
TOTAL EXPENSES	1,037,361.91	·	1,037,361.91	<u> </u>	36,927,596.94	102.93	36,927,596.94	102.93
OPERATING INCOME	1,037,361.91-	<u> </u>	1,037,361.91-	<b></b>	1,050,818.24-	_ 2.93-	1,050,818.24	1- 2.93-
OTHER INCOME/(DEDUCTIONS)								,
INTEREST INCOME					60,695.22	.17	60,695.22	.17
INTEREST EXPENSE					248,094.02-	69-	- 248,094.02	.69-
SUNDRY DEDUCTIONS								•
GAIN OR(LOSS)ON SALE OF ASSE	4				29,511.59-		29,511.59	
TOTAL OTHER INCOME(DEDUCTIONS)	)					60-	216,910.39	960-
INCOME BEFORE TAXES	1,037,361.91-	<u>_</u>	1,037,361.91		1,267,728.63-	- 3.53-	- 1,267,728.63	3.53-
			23.93-				21,881.03	
		- <del>-</del>	_	_ <del>_</del>				
NET INCOME	1,037,337.98-	3- 	1,037,337.98		1,289,609.66-		, ,	5- 3.59-
CONTROL TOTAL	1,037,361.91		1,037,361.91		1,267,728.63	3.53-	- 1,267,728.63	3.53-

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LEASE SERVICE, INC.

Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
					AMOUNT			
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
MISCELLIANEOUS EXPENSE	-	·		<del></del>		_		
TOTAL EXPENSES								
TOTAL EXPENSES								
OPERATING INCOME								
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST INCOME INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSI	7							
GAIN OR (LOSS) ON SALE OF ASSI	<u>.                                    </u>							
TOTAL OTHER INCOME(DEDUCTIONS	١							
TOTAL OTHER INCOME (DEDUCTIONS	/	·				_		
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
FROVIDION FOR INCOME TAKES								
NET INCOME								
MET THOUSE		: ==========						

RUN DATE-03/02/20

CONTROL TOTAL

CURRENT-PERIOD

CURR-PD

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PD-LYR

757.50

Y-T-D-LAST-YEAR

757.50

YTD-LY

SAME-PERIOD

MYAR

Location S U M M A R I Z E D

FOR MONTH 01 ENDING JANUARY 31, 2020

Y-T-D

YEAR-TO-DATE

	CORRENT TERTOD	ColdCID	TEAR TO DATE	1 1 0	DAME TERTOD	ID BIK	I I D BASI IBAK	110 111
	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR	RATIO	AMOUNT	RATIO
					AMOUNT			
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
-								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS					7.47 (		747 50	
PROFESSIONAL FEES					747.5	0	747.50	
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
l					7.47 .		747 50	
TOTAL EXPENSES					747.5	0	747.50	
					7.47 (		747 50	
OPERATING INCOME					747.5	0-	747.50-	<u> </u>
CTUTE THEOME ( / DEDUCET ONG )								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					10 (	2.2	10.00	
INTEREST EXPENSE					10.0	0 –	10.00-	•
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	<u>-</u>							
OTTO TOTAL AND A					10 (	2.2	10.00	
TOTAL OTHER INCOME (DEDUCTIONS)					10.0	0-	10.00-	-
THE PROPERTY OF THE PROPERTY O					7.7	- 0	757 50	
INCOME BEFORE TAXES					757.5		757.50-	
PROVISION FOR INCOME TAXES					300.0	0	300.00	-
					1 057 1		1 057 50	
NET INCOME					1,057.5		1,057.50-	
	=======================================		=========	==== ==================================	==========	== ====================================	===== =================================	: ==========
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RUN DATE-03/02/20

PAGE 1
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EASTERN FREIGHTWAYS, INC.

	CURRENT-PERIOD  AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
					AMOUNT			
REVENUES					0 706 060 74		0.506.060.54	
FREIGHT REVENUE					2,796,869.74	99.33-	2,796,869.74	99.33-
EFW-HESS					10 000 15		10 000 15	6.0
OTHER OPERATING REVENUE		_			18,888.15	.67-	18,888.15	.67-
TOTAL REVENUES					2,815,757.89	100.00	2,815,757.89	100.00
EXPENSES								
SALARIES-SUPERVISORS					98,860.89	3.51	98,860.89	3.51
SALARIES & WAGES					684,886.56	24.32	684,886.56	24.32
MISCELLANEOUS PAID TIME OFF					40,990.33	1.46	40,990.33	1.46
OTHER FRINGES					122,249.53	4.34	122,249.53	4.34
OPERATING SUPPLIES-EXPENSES	481.82	_	481.82-	-	530,657.87	18.85	530,657.87	18.85
GENERAL SUPPLIES & EXPENSES					26,341.18	.94	26,341.18	.94
OPERATING TAXES & LICENCES					78,977.50	2.80	78,977.50	2.80
INSURANCE					390,490.67-	13.87	390,490.67-	13.87-
COMMUNICATIONS & UTILITIES					13,018.60	.46	13,018.60	.46
DEPRECIATION & AMORTIZATION					201,243.43	7.15	201,243.43	7.15
REVENUE EQUIPMENT RENTALS					234,820.86	8.34	234,820.86	8.34
BUILDING RENTALS					12,000.24	.43	12,000.24	.43
PROFESSIONAL FEES	49.46		49.46		35,865.06	1.27	35,865.06	1.27
BAD DEBT EXPENSE	4,676.79	_	4,676.79-	-	22,532.49-	.80-		
MISCELLANEOUS EXPENSE			<del>_</del>	-	<del>_</del>		-	
TOTAL EXPENSES	5,109.15	=	5,109.15-	<u>-</u>	1,666,888.89	59.20	1,666,888.89	59.20
OPERATING INCOME	5,109.15		5,109.15	-	1,148,869.00	40.80	1,148,869.00	40.80
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					22,816.84	.81	22,816.84	.81
INTEREST EXPENSE SUNDRY DEDUCTIONS					46,259.01-	1.64	46,259.01-	1.64-
GAIN OR(LOSS)ON SALE OF ASSI	£				1,942.84	.07	1,942.84	.07
TOTAL OTHER INCOME(DEDUCTIONS	)			-	21,499.33-	.76	21,499.33-	.76-
INCOME BEFORE TAXES	5,109.15		5,109.15		1,127,369.67	40.04	1,127,369.67	40.04
PROVISION FOR INCOME TAXES	4,336.83	_	4,336.83-	-		.42-		.42-
INDVIDION FOR INCOME TAKES	±,550.03					. 42	11,041.39	. 42-
NET INCOME	9,445.98		9,445.98		1,115,428.08	39.61	1,115,428.08	39.61
CONTROL TOTAL	5,109.15	_	5,109.15-	-	1,127,369.67-	40.04	1,127,369.67-	40.04

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Location S U M M A R I Z E D
FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD	CURR-PD	YEAR-TO-DATE	Y-T-D	SAME-PERIOD	PD-LYR	Y-T-D-LAST-YEAR	YTD-LY
	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR AMOUNT	RATIO	AMOUNT	RATIO
REVENUES					AMOUNT			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES							_	
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE								
TOTAL OTHER INCOME(DEDUCTIONS)								
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
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NEMF CANADIAN DIVISION CDN\$

Location S U M M A R I Z E D

FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					ANOUNI			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE				<del></del>				
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
PIDCELLANEOUD EXIENDE								
TOTAL EXPENSES								
TOTAL EXPENSES								_
OPERATING INCOME								
OF ERATING INCOME				<del></del>	-			_
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	1							
GAIN OR(LOSS)ON SALE OF ASSE	1							
TOTAL OTHER INCOME(DEDUCTIONS)								
TOTAL OTHER INCOME (DEDUCTIONS)							_	-
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES							<del>-</del>	
NET INCOME								
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NEMF CANADIAN DIVISION US\$

Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD	CURR-PD	YEAR-TO-DATE	Y-T-D	SAME-PERIOD	PD-LYR	Y-T-D-LAST-YEAR	YTD-LY
	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR	RATIO	AMOUNT	RATIO
					AMOUNT			
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE						_		
TOTAL EXPENSES						_		
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASS	E							
TOTAL OTHER INCOME(DEDUCTIONS	)							
,	,							
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
	=======================================	: ===========	=======================================	== ============	=======================================	= ==========	: =========	============

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Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					APOONT			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES								
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	E							
TOTAL OTHER INCOME (DEDUCTIONS)	)							
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
	==========	= =========	==========	== ==========	===========	= =========	= ==========	= ============

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PHOENIX MOTOR EXPRESS, INC.

Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES  FREIGHT REVENUE  EFW-HESS  OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES  SALARIES-SUPERVISORS  SALARIES & WAGES  MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES OPERATING SUPPLIES-EXPENSES GENERAL SUPPLIES & EXPENSES OPERATING TAXES & LICENCES INSURANCE								
COMMUNICATIONS & UTILITIES  DEPRECIATION & AMORTIZATION  REVENUE EQUIPMENT RENTALS  BUILDING RENTALS  PROFESSIONAL FEES								
BAD DEBT EXPENSE MISCELLANEOUS EXPENSE								
TOTAL EXPENSES								
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS) INTEREST INCOME INTEREST EXPENSE SUNDRY DEDUCTIONS GAIN OR(LOSS)ON SALE OF ASSI	E							
TOTAL OTHER INCOME(DEDUCTIONS	)							
INCOME BEFORE TAXES PROVISION FOR INCOME TAXES								
NET INCOME		:= =======		== ========		=== ============		
		<del></del>			===================================			

RUN DATE-03/02/20

CONTROL TOTAL

CURRENT-PERIOD

CURR-PD

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Y-T-D-LAST-YEAR

1,240.03-

YTD-LY

APEX LOGISTICS, INC

Location S U M M A R I Z E D

FOR MONTH 01 ENDING JANUARY 31, 2020

Y-T-D

SAME-PERIOD

1,240.03-

PD-LYR

YEAR-TO-DATE

	COIGGENT TERTOD	Coldt 1D	IBINC TO DITTE	1 1 1	DIME TENTOD	ID BIK	I I D BIOI IBING	112 21
	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR	RATIO	AMOUNT	RATIO
					AMOUNT			
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES					50.00	j	50.00	
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES					147.06	; ;	147.06	
INSURANCE					648.90		648.90	
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION	i							
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES					1,103.00	1	1,103.00	
BAD DEBT EXPENSE					23.00		23.00-	
					23.00	_	23.00-	
MISCELLANEOUS EXPENSE						_	_	
TOTAL EXPENSES					1,925.96	:	1,925.96_	
TOTAL EXPENSES					1,925.90	_	1,925.90	
ODEDATING INCOME					1,925.96	,	1,925.96-	
OPERATING INCOME					1,925.90	=	1,925.90-	
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					3,165.99	i	3,165.99	
INTEREST INCOME INTEREST EXPENSE					3,105.99		3,105.99	
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASS	F							
MOMAL OMITED INCOME/DEDUCATIONS					3,165.99	1		
TOTAL OTHER INCOME(DEDUCTIONS	)				3,165.99		3,105.99	. ————
TNOOME DEFODE MAYES					1 240 02		1 240 02	
INCOME BEFORE TAXES					1,240.03		1,240.03	
PROVISION FOR INCOME TAXES					2,000.00		2,000.00	
					FF0 0F		FF0 0F	
NET INCOME					759.97		759.97-	
	=======================================	== ====================================	==========	=== ==========	===========		= ===========	=======================================

CONTROL TOTAL

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90,797.96-

98.50

98.50

90,797.96-

NEMF WORLD TRANSPORT, INC.

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES								,
FREIGHT REVENUE					30,142.	.47 32.	70- 30,142.47	7 32.70-
EFW-HESS								,
OTHER OPERATING REVENUE					62,040.	.1367.3	30- 62,040.13	867.30-
TOTAL REVENUES					92,182.	.60 100.0	00 92,182.60	100.00
EXPENSES								,
SALARIES-SUPERVISORS					25,875.			
SALARIES & WAGES					4,538.	.39 4.9	92 4,538.39	4.92
MISCELLANEOUS PAID TIME OFF								,
OTHER FRINGES					5,206.	.31 5.6	5,206.31	5.65
OPERATING SUPPLIES-EXPENSES								,
GENERAL SUPPLIES & EXPENSES					3,821.	.77 4.2	15 3,821.77	7 4.15
OPERATING TAXES & LICENCES								,
INSURANCE								,
COMMUNICATIONS & UTILITIES								,
DEPRECIATION & AMORTIZATION								,
REVENUE EQUIPMENT RENTALS								,
BUILDING RENTALS					11.		01 11.50	
PROFESSIONAL FEES					32,584.			
BAD DEBT EXPENSE					3,745.	.66- 4.6	06- 3,745.66-	5- 4.06-
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES					3,123.	.02 3.3	39 3,123.02	3.39
OPERATING INCOME					89,059.	.5896.6	61 89,059.58	96.61
1								•
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					1,738.	.38 1.8	1,738.38	1.89
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	4							
TOTAL OTHER INCOME(DEDUCTIONS)	)				1,738.	.381.8	89 1,738.38	3 1.89
					00 707		20 707 00	20.50
INCOME BEFORE TAXES					90,797.			
PROVISION FOR INCOME TAXES					42,771.	.82 46.4	40- 42,771.82	2 46.40-
NET INCOME					48,026.			
			=====		== ===========			: ======

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RUN DATE-03/02/20

CARRIER INDUSTRIES, INC.

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES								
FREIGHT REVENUE					134,139.93	87.85	134,139.93	87.85-
EFW-HESS								
OTHER OPERATING REVENUE					18,547.19	12.15	18,547.19	12.15-
TOTAL REVENUES					152,687.12	100.00	152,687.12	100.00
EXPENSES								
SALARIES-SUPERVISORS					2,555.85	1.67	2,555.85	1.67
SALARIES & WAGES					50,691.59	33.20	50,691.59	33.20
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES					169,734.48	111.16	169,734.48	111.16
OPERATING SUPPLIES-EXPENSES					22,484.63	14.73	22,484.63	14.73
GENERAL SUPPLIES & EXPENSES	46.59		46.59		150.93	10-	- 150.93·	10-
OPERATING TAXES & LICENCES					1,882.26	1.23	1,882.26	1.23
INSURANCE					321.63	.21	321.63	.21
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS					7,430.00	4.87	7,430.00	4.87
BUILDING RENTALS								
PROFESSIONAL FEES					1,974.00	1.29	1,974.00	1.29
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE							_	
TOTAL EXPENSES	46.59		46.59		256,923.51	168.27	256,923.51	168.27
OPERATING INCOME	46.59	=	46.59	<u>-</u>	104,236.39	68.27	104,236.39	68.27-
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					5,935.17	3.89	5,935.17	3.89
INTEREST EXPENSE					3,137.60	- 2.05	3,137.60	- 2.05-
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	<u> </u>							
TOTAL OTHER INCOME(DEDUCTIONS)	)			_	2,797.57	1.83	2,797.57	1.83
INCOME BEFORE TAXES	46.59	_	46.59	-	101,438.82	- 66.44	- 101,438.82 <sup>.</sup>	- 66.44-
PROVISION FOR INCOME TAXES	10.00		10.00		8,440.00			
TROVIDION FOR THEORE TIMES								
NET INCOME	46.59	-	46.59 =======	-	109,878.82			- 71.96- - ========
CONTROL TOTAL	46.59		46.59		101,438.82	66.44	101,438.82	66.44-

RUN DATE-03/02/20

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HOLLYWOOD AVENUE SOLAR, LLC

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					AMOONI			'
FREIGHT REVENUE								,
EFW-HESS								,
OTHER OPERATING REVENUE					6,040.00	0100.00-	06,040.00	0100.00-
<b>011121</b>								
TOTAL REVENUES					6,040.00	0 100.00	6,040.00	0 100.00
EXPENSES								,
SALARIES-SUPERVISORS								,
SALARIES & WAGES								,
MISCELLANEOUS PAID TIME OFF								,
OTHER FRINGES								,
OPERATING SUPPLIES-EXPENSES	,							,
GENERAL SUPPLIES & EXPENSES	ز							,
OPERATING TAXES & LICENCES								,
INSURANCE								,
COMMUNICATIONS & UTILITIES								,
DEPRECIATION & AMORTIZATION	1				5,908.30	0 97.82	2 5,908.30	0 97.82
REVENUE EQUIPMENT RENTALS								,
BUILDING RENTALS					200.00	0 3.31	1 200.00	0 3.31
PROFESSIONAL FEES								,
BAD DEBT EXPENSE								,
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES					6,108.30	0 101.13	36,108.30	0101.13
1								
OPERATING INCOME					68.30-	01.13-	3- 68.30	0- 1.13-
OTHER INCOME/(DEDUCTIONS)								,
INTEREST INCOME								,
INTEREST EXPENSE					4,626.88	8- 76.60-	0- 4,626.88	8- 76.60-
SUNDRY DEDUCTIONS					<del>-,</del>	****	-1	
GAIN OR(LOSS)ON SALE OF ASSE	הוי							,
GAIN ON LOSS FOR BALL OF TABLE	<u> </u>							
TOTAL OTHER INCOME(DEDUCTIONS)	3 <b>\</b>				4,626.88	8- 76.60-	0- 4,626.88	8- 76.60-
TOTAL OTHER INCOME (DEDUCTIONS)	/				1,020.00		<u>-</u>	
INCOME BEFORE TAXES					4,695.18-	8- 77.73-	3- 4,695.18	8- 77.73-
PROVISION FOR INCOME TAXES					4,000.10	- 11.13		- 11.13
PROVISION FOR INCOME TAKES			<del></del>				<u>-</u> -	_
NET INCOME					4,695.18	8- 77.73-	3- 4,695.18	8- 77.73-
		=== ===================================						8- //./3-
1	=======================================	=======================================	=========		===========	_ =====================================	_ ===========	= =====================================
1								
1								
					4 605 16	^ 77 7	4 605 1	^ 77 72
CONTROL TOTAL					4,695.18	8 77.73-	3- 4,695.18	8 77.73-

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UNITED EXPRESS SOLAR, LLC

	CURRENT-PERIOD  AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO		SAME-PERIOD LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
	11100-1-	141110	**	141110		AMOUNT	141120	111.001.1	101110
REVENUES									,
FREIGHT REVENUE									
EFW-HESS									•
OTHER OPERATING REVENUE						4,610.00	100.00	0- 4,610.00	100.00-
TOTAL REVENUES						4,610.00	100.00	0 4,610.00	100.00
EXPENSES									,
SALARIES-SUPERVISORS									,
SALARIES & WAGES									,
MISCELLANEOUS PAID TIME OFF	7								,
OTHER FRINGES									,
OPERATING SUPPLIES-EXPENSES									,
GENERAL SUPPLIES & EXPENSES									,
OPERATING TAXES & LICENCES									,
INSURANCE									,
COMMUNICATIONS & UTILITIES						4 010 04	104 5	4 010 04	104 52
DEPRECIATION & AMORTIZATION	i .					4,818.94	104.53	3 4,818.94	104.53
REVENUE EQUIPMENT RENTALS						200 00	1 2	. 200 00	1 21
BUILDING RENTALS						200.00	4.34	4 200.00	4.34
PROFESSIONAL FEES BAD DEBT EXPENSE									,
MISCELLANEOUS EXPENSE									,
MISCELLIANEOUS EXTENSE								_	
TOTAL EXPENSES						5,018.94	108.87	75,018.94	108.87
OPERATING INCOME						409.04	8.87	7 400 04	0 07
OPERATING INCOME						408.94-	0.01	7- 408.94-	8.87-
OTHER INCOME/(DEDUCTIONS)									,
INTEREST INCOME									,
INTEREST INCOME INTEREST EXPENSE						4,151.64-	- 90.06	6- 4,151.64-	90.06-
SUNDRY DEDUCTIONS						1,1	· · ·		***** I
GAIN OR(LOSS)ON SALE OF ASSI	SE								
1									
TOTAL OTHER INCOME(DEDUCTIONS	3)					4,151.64-	90.06	6- 4,151.64-	90.06-
INCOME BEFORE TAXES						4,560.58-	- 98.93	3- 4,560.58-	98.93-
PROVISION FOR INCOME TAXES							<u> </u>		<del>-</del>
NET INCOME						4,560.58-	- 98.93	3- 4,560.58-	98.93-
NET INCOME	==========		=========		=== :			== ==========	
CONTROL TOTAL						4,560.58	98.93	3- 4,560.58	98.93-

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#### NEMF LOGISTICS LLC

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					ANOUNT			,
FREIGHT REVENUE					3,549.16	100.00-	3,549.16	100.00-
EFW-HESS								•
OTHER OPERATING REVENUE								'
						•	-	,
TOTAL REVENUES					3,549.16	100.00	3,549.16	100.00
EXPENSES								,
SALARIES-SUPERVISORS								•
SALARIES & WAGES								,
MISCELLANEOUS PAID TIME OF	/F							,
OTHER FRINGES					79.16-	5- 2.23-	3- 79.16-	5- 2.23-
OPERATING SUPPLIES-EXPENSE	4S							•
GENERAL SUPPLIES & EXPENSE	<b>∆</b> S				1,223.10	34.46	1,223.10	34.46
OPERATING TAXES & LICENCES	<i>કે</i>				227.00	6.40	227.00	6.40
INSURANCE					1,407.63	39.66	1,407.63	
COMMUNICATIONS & UTILITIES	3							,
DEPRECIATION & AMORTIZATIO								•
REVENUE EQUIPMENT RENTALS								,
BUILDING RENTALS								,
PROFESSIONAL FEES					1,103.00	31.08	1,103.00	31.08
BAD DEBT EXPENSE					4,182.81-			
MISCELLANEOUS EXPENSE					· 		· ————————————————————————————————————	
			<del></del>			<u>- — — — — — — — — — — — — — — — — — — —</u>		
TOTAL EXPENSES						<u>l-</u> 8.49-	9301.24-	8.49-
						-	-	
OPERATING INCOME					3,850.40	108.49	3,850.40	108.49
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					472.55	13.31	472.55	13.31
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF AS	ਵਵਜ਼							
GALIV OIL LOOD, OIL DILLE C. 1.2.	3E	<del></del>				-		-
TOTAL OTHER INCOME(DEDUCTION	ATC \				472.55	<u> </u>	L_ <u>472.55</u>	13.31
TOTAL OTHER INCOME (DEDOCTION	5/							
INCOME BEFORE TAXES					4,322.95	121.80	4,322.95	121.80
PROVISION FOR INCOME TAXES	a				257.00			
PROVIDION FOR INCOME TAMES								
NET INCOME					4,065.95	114.56	4,065.95	114.56
NET INCOME							4,065.95	
1	=======================================	=== ==========	===========		= =====================================	: =====================================	: =====================================	: =====================================
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Location S U M M A R I Z E D
FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE							_	
TOTAL EXPENSES							_	
OPERATING INCOME							_	
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSI	Ξ							
TOTAL OTHER INCOME(DEDUCTIONS	)						_	
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
	=======================================	= ==========	==========	== ===========	===========	== =========	= ============	

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#### JANS LEASING CORP.

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES								•
FREIGHT REVENUE								,
EFW-HESS								,
OTHER OPERATING REVENUE					10,000.00	100.00	0- 10,000.00	0 100.00-
TOTAL REVENUES					10,000.00	100.00	0 10,000.00	0 100.00
EXPENSES								,
SALARIES-SUPERVISORS								,
SALARIES & WAGES								,
MISCELLANEOUS PAID TIME OFF								,
OTHER FRINGES								,
OPERATING SUPPLIES-EXPENSES								,
GENERAL SUPPLIES & EXPENSES								,
OPERATING TAXES & LICENCES								,
INSURANCE								,
COMMUNICATIONS & UTILITIES								,
DEPRECIATION & AMORTIZATION								,
REVENUE EQUIPMENT RENTALS								,
BUILDING RENTALS								
PROFESSIONAL FEES					1,103.00	11.03	3 1,103.00	0 11.03
BAD DEBT EXPENSE								,
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES					1,103.00	<u> </u>	3 1,103.00	0 11.03
1						_		
OPERATING INCOME					8,897.00	88.97	7 8,897.00	0 88.97
OTHER INCOME/(DEDUCTIONS)								'
INTEREST INCOME					3,406.46	34.06	6 3,406.46	6 34.06
INTEREST INCOME INTEREST EXPENSE					3,100.10	37.00	3, 100.10	37.00
SUNDRY DEDUCTIONS								,
GAIN OR(LOSS)ON SALE OF ASSE	2ರ್				1,321.42	213.21	11,321.42	213.21
GAIN OK (HODD JON DALLE OF TEST	<u> </u>							
TOTAL OTHER INCOME(DEDUCTIONS)	ś)				4,727.88	847.28	8 4,727.88	8 47.28
1								,
INCOME BEFORE TAXES					13,624.88	136.25	5 13,624.88	8 136.25
PROVISION FOR INCOME TAXES					562.00	<u>5.6</u> 2	2- 562.00	05.62-
1								•
NET INCOME					13,062.88			
	=========	:== =========	=======================================		=======================================	_ ===========	= ===========	== ============
1								
CONTROL TOTAL					13,624.88	3- 136.25	5 13,624.88	8- 136.25

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CARRIER INDUSTRIES, INC. AND AFFILIATES

COMBINED BALANCE SHEETS

THE FOLLOWING FINANCIAL INFORMATION IS UNAUDITED AND DOES NOT REFLECT A FINAL ACCOUNTING OF ASSETS, LIABILITIES AND EQUITY.

February 1, 2020

#### **ASSETS**

	_		1 obladiy 1, 2020													
			TOTAL	ELIMINATIONS/					APEX			HOLLYWOOD	UNITED	NEMF		
	February 1	, 2020	2/1/2020	RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	SOLAR	SOLAR	LOGISTICS	MYJON	MYAR
Current assets:																
Cash and cash equivalents	\$ 10	,974,063	10,974,063		529,933	315,961	9,866,351				211,941			32,767	17,110	
Accounts receivable, customers and interline, net																
Receivables, taxes and others		479,117	479,117		466,967							6,630	5,520			
Notes and loans receivable, stockholders and affiliates	4	,373,773	4,373,773		3,984,835	137,631	50,600							5,707	195,000	
Materials and supplies inventories																
Prepaid insurance claims	9	,437,447	9,437,447		13,364,035	(105,880)	(3,820,708)									
Prepayments and other deferred charges		199,932	199,932		100,056							51,069	48,807			
Refundable income taxes		287,467	287,467		33,528	9,560	133,020		2,000	2,000	106,473			886		
Total current assets	25	,751,799	25,751,799		18,479,354	357,272	6,229,263		2,000	2,000	318,414	57,699	54,327	39,360	212,110	
Property and equipment:																
Revenue equipment																
Miscellaneous equipment																
Computer and office equipment																
Service cars and equipment																
Leasehold improvements	1	,976,749	1,976,749									1,095,366	881,383			
Land and Building																
			4 070 740									4 005 000				
		,976,749	1,976,749									1,095,366	881,383			
Less accumulated depreciation and amortization		745,831	745,831									429,720	316,111			
	1	,230,918	1,230,918									665,646	565,272			
		,230,916	1,230,916									005,040	303,272			
Other assets:																
Security and other deposits		205,370	205,370		205,370											
Notes receivable, stockholders' insurance premiums		,208,569	5,208,569		5,208,569											
		,,	2,22,300		2,222,200											
	5	,413,939	5,413,939		5,413,939											
Total assets	\$ 32	,396,656	32,396,656		23,893,293	357,272	6,229,263		2,000	2,000	318,414	723,345	619,599	39,360	212,110	
							· ·									

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THE FOLLOWING FINANCIAL INFORMATION IS UNAUDITED AND DOES NOT REFLECT A FINAL ACCOUNTING OF ASSETS, LIABILITIES AND EQUITY.

#### LIABILITIES AND STOCKHOLDERS' EQUITY

								Fe	bruary 1, 2020							
			TOTAL	ELIMINATIONS/					APEX			HOLLYWOOD	UNITED	NEMF		
	Fe	bruary 1, 2020	2/1/2020	RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	SOLAR	SOLAR	LOGISTICS	MYJON	MYAR
0 45 455																
Current liabilities:	s	40.044.400	40.044.400		0.077.404	9,786	74.070		(0.400)		040.000			8,756		
Accounts payable, trade and interline	\$	10,311,108	10,311,108		9,877,481	9,786	74,372		(3,120)		343,833			8,756		
Loans payable, letters of credit drawn, net		21,982,027	21,982,027		21,982,027	4 075 400						40.000	45.000			
Notes and loans payable, stockholders and affiliates		4,247,739	4,247,739		98,324	1,075,106	3,042,509					16,600	15,200			
Current portion of long-term debt		115,896	115,896		44 507 000	(0.040.004)	(0.000.000)		(4.404.000)	(0.000.047)	(4.005.004)	63,982	51,914	(004 700)	105.005	400 500
Accounts payable, affiliates					11,537,630	(3,048,084)	(3,906,302)		(1,434,826)	(2,202,647)	(1,225,021)	145,727	42,384	(264,782)	195,325	160,596
Wages, pension and payroll taxes payable																
Other current liabilities		396,063	396,063		396,063											
Total current liabilities		37,052,833	37,052,833		43,891,525	(1,963,192)	(789,421)		(1,437,946)	(2,202,647)	(881,188)	226,309	109,498	(256,026)	195,325	160,596
Long-term liabilities:		44 000 447	44 000 447		40.040.404		440.740					450 404	445.040			
Long-term debt, net of current portion		11,826,447	11,826,447		10,810,464		110,712					459,461	445,810			
Other long-term liabilities		1,553,629	1,553,629		1,553,629											
		13,380,076	13,380,076		12,364,093		110,712					459,461	445,810			
		.,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								.,			
Commitment and contingencies																
Stockholders' equity:																
Capital Stock		17,875,922	17,875,922		17,830,322	1,000	10,000			33,600	1,000					
Retained earnings		(35,912,175)	(35,912,175)		(50,192,647)	2.319.464	6.897.972		1,439,946	2.171.047	1.198.602	37.575	64.291	295.386	16.785	(160,596)
, and the second		(,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-	(,-,		(, - , - ,	, , , ,	.,,.		,,-	, , , , , ,	, ,	. ,	, ,	,		(,,
		(18,036,253)	(18,036,253)		(32,362,325)	2,320,464	6,907,972		1,439,946	2,204,647	1,199,602	37,575	64,291	295,386	16,785	(160,596)
Total liabilities and stockholders' equity	\$	32,396,656	32,396,656		23,893,293	357,272	6,229,263		2,000	2,000	318,414	723,345	619,599	39,360	212,110	
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